

Swansea Bay City Deal Portfolio Quarterly Monitoring Report October 2021

Programme / Project Scorecard

Prog / Proj	Status Update	Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall
Digital Infrastructure	The programme has been assessed as Amber / Green via a thorough external peer stage gate review.	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow
Pembroke Dock Marine	Overall status Red due to cost increases being realised portfolio wide. Project Partners are mitigating and appraising options to de-risk project, whilst balancing the need to commence delivery post funding and collaboration agreement execution.	Yellow	Yellow	Yellow	Red	Yellow	Red
Pentre Awel	<u>Delivery</u> – Progression of procurement exercise following Business Case approval. MoUs signed with academic institutions HoT under development – aligned with business case outputs.	Yellow	Green	Green	Green	Green	Yellow
Yr Egin	Increasing economic uncertainty and Covid implications impacting on levels and nature of demand. Following Phase 1 Lessons Learned exercise, an updated Creative Sector demand analysis has identified a significant change in the type of target companies (by financial size) and nature of provision required (bespoke support services rather than leased floorspace).	Green	Yellow	Green	Yellow	Green	Yellow
Campuses	OBC has progressed via all partner approval stages including Joint committee and is now awaiting approval from UK and Welsh Governments. Project resource is continuously under review, Project Manager appointed in August and Board membership is currently under review to align with the delivery stages and the projects natural evolution. Stakeholder engagement continues to identify user requirements within both the capitol and operational phases of the project.	Green	Green	Yellow	Green	Green	Green
Homes As Power Stations	Business case approved Funding agreements in progress Regional funds guidance in development Project Manager appointed PAR review recommendations completed Monthly HAPS project board meetings Ongoing stakeholder mapping and engagement	Yellow	Green	Yellow	Yellow	Yellow	Yellow
Supporting Innovation & Low Carbon Growth	PBC approved Aug 2021 SILCG Programme Board meets monthly PAR June 2020 & CFR Oct 2020 – recommendations monitored by Programme Board Two projects in delivery Programme Manager to be appointed in Q3	Yellow	Green	Yellow	Yellow	Green	Yellow
Skills & Talent	Delay in implementing the Skills and Talent programme could impact on the delivery of the skills required by the approved projects. This could lead to projects implementing their own skills plans, which could affect the Skills and Talent initiative, while creating duplication. The project will also not be fully staffed until it has been approved, which is currently a resource challenge	Yellow	Green	Yellow	Yellow	Green	Yellow
Swansea City & Waterfront Digital District	Funding agreement discussions are on-going between Swansea Council & UWSTD about the delivery of the Innovation Precinct element of the project. The impact of Covid-19 on delivery timeframes, construction costs and tenancy interest in 71/72 The Kingsway (Digital Village). UWSTD change request has been approved. All projects: Covid 19 could impact on outputs on the project which is being continually monitored.	Yellow	Green	Green	Green	Green	Yellow

Title	Portfolio Management Office (Communications & Marketing)	Reporting Period	Oct 2021
Officer	Heidi Harries (SBCD Communications & Marketing Officer) Hollie Ryan (SBCD Portfolio Management Office Assistant)		

Summary of last 3 months – July, August and September

- Continuation of City Deal communications and marketing via press releases, website content, social media content, and media/stakeholder liaison
- Appointment of Communications and Marketing Officer
- Business Case approval for Supporting Innovation and Low Carbon Growth and Homes and Power Stations

Key achievements

- 51 positive mentions in the local, regional, national and specialist media for the SBCD portfolio and its programmes/projects. This included coverage on Wales Online, the South Wales Evening Post, Wales Business Insider, Business News Wales, Wales 247, Inside Media, the Llanelli Star, the Carmarthen Journal, the Western Telegraph, and specialist publications. Topics covered included the UKG/WG approval of Supporting Innovation and Low Carbon Growth and Homes as Power Stations projects; Swansea Arena updates; Appointment of contractor for Pentre Awel; Name a Historic Building in Pembroke Dock.
- Twitter - From July 1st to September 30th 'reach' was 95.1k – this is the number of people that saw the posts, engaged, clicked on, re-tweeted, commented or liked. Number of followers is 1,528
- Facebook - From July 1st to September 30th 'reach' was 23.1k – this is the number of people that saw the posts, engaged, clicked on, re-tweeted, commented or liked. Number of followers is 867.
- Attendance at the Wales Start-Up of the Year awards with sponsorship of the Swansea Bay Region Start-Up. Follow up interview and PR with Dean Ward from DCW Insights

Key Activities planned – October, November & December

- Update the Communications and Marketing Plan
- Update and monitor the Communications and Engagement Schedule
- Communications to support the business case approval of Skills (Oct TBC) and Campuses (Dec TBC)
- Potential Ministerial visit for Skills and launch of project
- Communications to support the next Drawdown of Funds; New appointments for Digital, Skills and HAPS: All programmes & Projects now approved;
- Create a suite of Infographics to be used across the portfolio
- Continued updates of the website and social media

Project Title	Pembroke Dock Marine	Programme / Project Lead	Tim James
Local Authority Lead	Pembrokeshire County Council		
Project Delivery Lead	Milford Haven Port Authority	Reporting Period	Oct 2021
SRO	Steven Jones		

Budget	
Total Budget	£60.47m
City Deal	£28m
Public	£16.35m
Private	£16.12m

Description
<p>This Programme will place Pembrokeshire at the heart of UK and global zero carbon, marine and offshore energy innovation, building on the expertise of a marine energy cluster in Pembroke Dock. Facilities will be provided for marine energy innovators to build, test and commercialise their technologies. Project features include:</p> <ul style="list-style-type: none"> • Pembroke Dock Infrastructure (PDI) improvements • A Marine Energy Engineering Centre of Excellence (MEECE) • Marine Energy Test Area (META) developments • The Pembrokeshire Demonstration Zone (PDZ)

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						Overall status Red due to cost increases being realised portfolio wide. Project Partners are mitigating and appraising options to de-risk project, whilst balancing the need to commence delivery post funding and collaboration agreement execution.

Key achievements (Overall Objective ID shown in brackets)

- PDI (IP1) has all necessary consents for development secured. Representations to discharge conditions on the main infrastructure project elements are being worked through.
- R&M Williams won the construction contract and are mobilising to commence the Hangar Annexes (IP1) mobilising following Board Approval to proceed.
- The tendered price exceeded the budget as set out in the approved business plan but these are in line with general increases being experienced across the SBCD portfolio. The Port’s delivery team are working through multiple options in close communication with both PCC and the PoMo to mitigate this whilst maintaining the transformational impact of the project.
- META has completed its tidal resource assessment, has completed its Crown Estate leases and is in the process of procuring consent variation support for its open water sites to continue to meet the long term needs of developers. (IP5b)
- OREC produce Floating Wind in Wales substructure and port review for Welsh Government. Milford Haven & Port Talbot both heavily featured in the report. Need to collaborate to realise the potential. (OP16)
- Port of Milford Haven identified by ORE Catapult’s FOW Centre of Excellence as one of UK’s top 10 Ports with Potential to support FOW commercialisation. PoMH engaged in workshops to inform next stage of this work. (OP16)
- Tuesday 28 September 2021, Offshore Renewable Energy Catapult, Celtic Sea Power (formerly Wavehub) and Marine Energy Wales formally launched the Celtic Sea Cluster in Cardiff to help drive market creation for floating wind, accelerate supply chain readiness and develop a strategy for upgrading regional infrastructure.
- The PDM enabled collaboration (Milford Haven: Energy Kingdom) launched its two pilot projects in Milford Waterfront on 7th October. Senior officials from OREC, Port of MH, Innovate UK and Political leaders attended and spoke about the features that made the Milford Haven Waterway the most advantageous place to focus UK efforts as a green hydrogen hub for the UK.

Key Activities planned

- Hangar Annexes formal construction commencement (IP1)
- Condition discharge planned for other IP1 related activity. (IP1)
- PoMH engaging PoMo and Co funders to assess options to mitigate cost increase and potential impacts on Output related deliverables. (IP1)
- Partner collaboration agreement and formal governance post funding agreement execution

Project Title	Digital Infrastructure Programme	Programme / Project Lead	Gareth Jones
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	Carmarthenshire County Council	Reporting Period	Q2
SRO	Jason Jones		

Budget	
Total Budget	£55m
City Deal	£25m
Public	£13.5m
Private	£16.5m

Description
<p>To significantly improve digital connectivity throughout the City Region for the benefit of businesses and residents, also helping to attract inward investment. The project is made of up of three Project workstreams:</p> <ul style="list-style-type: none"> • Connected Places • Rural connectivity • Next generation wireless (5G and IOT networks)

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						In November 2020 the project was assessed as Amber / Green via a thorough external peer stage gate review. Scorecard remains Amber whilst the recommendations from the review are considered and implemented.

Key achievements
<ul style="list-style-type: none"> • Digital Infrastructure Programme Business Case approved by both Governments. • Digital Programme and City Deal Portfolio Governance is established and functioning. • Digital Programme Board is established with key partners and stakeholders represented. • Terms of reference are in place, agreed upon and reviewed monthly. • A Senior Responsible Officer is in place along with a Digital Programme Board Chair and Vice Chair. • Operational Budgets have been established. • Programme risk and issues being managed with mitigation ongoing. • Appointment of specialist advisors to the Digital Programme is complete. • Recruitment of central Programme team complete. • Supplier engagement ongoing. • Commercial options assessment commenced. • £13M of additional Public Sector funding secured. • Successfully lobbying for, facilitating, and supporting significant private sector investment ongoing.

Key Activities planned

- Final delivery workshops for individual projects.
- Fully transitioning all elements of the Programme from planning and preparation to delivery.
- Supporting Local Authorities with ongoing Digital Infrastructure interventions and investment.
- Programme risk mitigation ongoing.
- Market engagement ongoing.
- Pursuit of further additional Public Sector funding via UK and Welsh Government.
- Additional lobbying for, facilitating, and supporting of private sector investment.
- Digital Programme funding agreements drafted and being consulted upon with the 4 Local Authorities.
- Local Authority devolved resource recruitment ongoing. (1 x Digital Infrastructure lead per Local Authority).
- Procurement strategies finalised for individual Projects.

Project Title	Yr Egin - Creative Digital Cluster	Programme / Project Lead	Geraint Flowers
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	University of Wales Trinity Saint David	Reporting Period	October 2021
SRO	Prof. Medwin Hughes (Vice Chancellor)		

Budget	
Total Budget	£25.17m
City Deal	£5m
Public	£18.67m
Private	£1.5m

Description	
<p>To support and further develop the region’s creative industry sector and Welsh language culture, led by University of Wales Trinity Saint David campus in Carmarthen. Phase 1 was completed in September 2018 and features:</p> <ul style="list-style-type: none"> • National creative sector anchor tenants • World class office space for local and regional creative sector SMEs, with opportunities for expansion • Facilities for the community and business networking <p>Facilitating engagement between businesses and students</p>	

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						Increasing economic uncertainty and Covid implications impacting on levels and nature of demand. Following Phase 1 Lessons Learned exercise, an updated Creative Sector demand analysis has identified a significant change in the type of target companies (by financial size) and nature of provision required (bespoke support services rather than leased floorspace).

Key achievements
<p>Project Development</p> <ul style="list-style-type: none"> Phase 2 – Q4 Creative Sector Demand Study formally completed Phase 1 - analyse the size and strength of the creative workforce and business base in the Swansea City Bay Region Phase 2 - Engagement and consultation with the sector to understand their needs now complete. University senior internal team has mobilised and will now work on development of Egin Phase 2
Key Activities planned
<ul style="list-style-type: none"> Sector demand study completed August 2021. Ongoing discussion is taking place involving the ESB, regional stakeholders and industry to define any revisions to the project scope to accommodate these changes.

Project Title	Pentre Awel	Programme / Project Lead	Sharon Burford
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	Carmarthenshire County Council	Reporting Period	October 2021
SRO	Chris Moore		

Budget	
Total Budget	£199.19m
City Deal	£40m
Public	£51
Private	£108.19

Description

Proposed for an 83-acre site at Delta Lakes in Llanelli, Pentre Awel will be the first development of its kind in Wales. The project will include the co-location of academic, public, business and health facilities to boost employment, education, leisure provision, health research and delivery, and skills and training.

City Deal will provide the requisite investment for business incubation and acceleration facilities, laboratory space, testbed capabilities, a well-being skills centre, clinical research centre and a clinical delivery centre to deliver multi-disciplinary care closer to home. The design for Zone 1 will create an ‘ecosystem’ by facilitating joint working across traditional boundaries, integrating education and training programmes within a clinical setting and fostering interface between health and leisure for the benefit of population health.

Pentre Awel will include state-of-the-art leisure centre funded by Carmarthenshire County Council.

A network of integrated care and rehabilitation facilities will also be provided on site to enable the testing and piloting of life science technologies aimed at enhancing independent and assisted living.

Assisted living accommodation will also feature, along with a nursing home, a hotel, expansion space for businesses, and elements of both open market and social and affordable housing.

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						<u>Delivery</u> – Progression of procurement exercise following Business Case approval.

						<p>MoUs signed with academic institutions HoT under development – aligned with business case outputs.</p> <p><u>Finance</u> – Updated from Amber to Green as City Deal Business Case approved by UK and Welsh Governments. Funding Agreement drafted. Institutional investors and funding model to be finalised (n.b. institutional investment not required for Zone 1)</p>
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Key achievements in Q2

Project development

- Tender awarded to Gleeds to support the Authority in the management of the Zone 1 Contractor and the delivery of the build.
- Tender awarded to Bouyges for the construction of Zone 1. This includes the City Deal components of business, education skills and training, along with clinical delivery and research. Zone 1 also includes the Authority elements of dry sports and aquatics centre.
- Initial meetings have been held with Gleeds and Bouyges to commence the process forward and agree the project implementation plan.
- A revised project governance structure has been developed to take the project into implementation.
- A community Benefits group has been established to ensure that community benefits are optimised through the entire life cycle of the pre-construction and construction elements of the contract.
- A tender process has been completed to undertake the design development of Zone 3.
- Health and Wellbeing Implementation Group was established in March 2021 – a workshop was held and individual service level discussions undertaken to ensure that the Health Board space is optimised. These plans have now been signed off through the governance structure of Hywel Dda University Health Board.
- A multidisciplinary group has been established to consider how the outdoor space can be used to align with the project objectives of health promotion, prevention and facilitating independence. This group will include the proposals to develop social prescribing linked with both academia and a local community pharmacist.
- Heads of Terms development underway with Tenants.

Key Activities planned Q3

- Confirmation of Hydrotherapy Pool charity funding – Q3 2021/22
- Complete Head of Terms with partners
- Undertake the pre-construction phase of the zone 1 build including the discharge of planning conditions.
- Secure private funding as required.
- Ensure that the wider county benefits can be mapped and maximised through integration with appropriate partner developments.

Outputs

Output measurement will commence during the pre-construction phase linked to the Community Benefits. Framework developed to ensure appropriate opportunities are maximised, the outputs will be managed by a multidisciplinary workstream which will link both with the construction management team and with the overall project management process.

Project Title	Homes as Power Stations	Programme / Project Lead	Lisa Willis
Local Authority Lead	Neath Port Talbot County Borough Council		
Project Delivery Lead	Neath Port Talbot County Borough Council	Reporting Period	2021/22 Q2
SRO	Nicola Pearce		

Budget	
Total Budget	£505.5m
City Deal	£15m
Public	£114.6m
Private	£375.9m

Description
<p>A regional project to facilitate the take up of energy efficient design and renewable technologies in new build and existing housing stock in the public, RSL and private sector across the City Region. The project will support the renewable technology in housing supply chain and will share the learning via an open access knowledge sharing hub.</p> <p>The project will:</p> <ul style="list-style-type: none"> Facilitate the take up of renewable technologies and energy efficient design in new build and existing housing stock Support the regional supply chain Establish an open access knowledge sharing hub to share the project findings with all sectors Tackle fuel poverty Further decarbonise the regional economy Improve residents’ health and well-being

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						Business case approved Funding agreements in progress Regional funds guidance in development Project Manager appointed PAR review recommendations completed Monthly HAPS project board meetings Ongoing stakeholder mapping and engagement

Key achievements
<p>Business Case Development</p> <ul style="list-style-type: none"> OBC approved by UKG and WG July 2021 <p>Project Development</p> <ul style="list-style-type: none"> Established formal governance in place - HAPS Project Board Funding agreements in progress Regional funds guidance in development Appointed Project Manager Formalised stakeholder engagement plan (live document) Formalised project delivery / implementation plan (live document) Completed PAR recommendations action plan

Key Activities planned
<p>Business Case Development</p> <p>Project Development</p> <ul style="list-style-type: none"> Establish Technical Advisory Group – Q3 Establish knowledge sharing hub – Q4 Establish regional supply chain fund & financial incentives scheme – Q4 Establish monitoring and evaluation process – Q4

Outputs	
<ul style="list-style-type: none"> Facilitate the adoption of renewable technologies in 10,300 properties Develop a regional supply chain of HAPS related renewable technologies Monitoring and Evaluation - determine the efficacy and impacts of renewable technologies on new build and existing housing stock Establish knowledge sharing hub for all sectors 	

Project Title	Supporting Innovation and Low Carbon Growth	Programme / Project Lead	Lisa Willis
Local Authority Lead	Neath Port Talbot County Borough Council		
Project Delivery Lead	Neath Port Talbot County Borough Council	Reporting Period	2021/22 Q2
SRO	Nicola Pearce		

Budget	
Total Budget	£58.7 m
City Deal	£47.7 m
Public	£5.5 m
Private	£5.5 m

Description
<p>The Supporting Innovation and Low Carbon Growth (SILCG) programme has been developed to deliver sustainable growth and job creation in the Swansea Bay City Region, with a targeted focus on the Port Talbot Waterfront Enterprise Zone area. It aims to create the right environment for a decarbonised and innovative economy.</p> <p>The programme will support the green industrial revolution and will be delivered in partnership with industry, academia and government.</p> <p>The Programme of interlinked projects comprises:</p> <ul style="list-style-type: none"> Bay Technology Centre South Wales Industrial Transition from Carbon Hub (SWITCH) with Swansea University Hydrogen Stimulus Project with University of South Wales Air Quality Monitoring Project Low Emission Vehicle Charging Infrastructure Advanced Manufacturing Production Facility Property Development Fund

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						PBC approved Aug 2021 SILCG Programme Board meets monthly

PAR June 2020 & CFR Oct 2020 – recommendations monitored by Programme Board
 Two projects in delivery
 Programme Manager to be appointed in Q3

Key achievements

- Business Case Development**
 - PBC approved Aug 2021
 - PAR action plan closed
 - CFR Action Plan closed
- Project Development**
 - Programme Board meets monthly
 - Regular stakeholder engagement – stakeholder engagement plan live document
 - Project delivery / implementation plan developed – live document
- Bay Technology Centre**
 - Construction in progress
- SWITCH**
 - Working group established to develop building specification – regular meetings
- Advanced Manufacturing Production Facility**
 - Developing building specification
- Property Development Fund**
 - Scheme guidance prepared
- Hydrogen Stimulus Project**
 - Delivery plan in development
- Air Quality Monitoring Project**
 - Sensors installed
 - Data collection in progress
- Low Emission Vehicle Charging Infrastructure**
 - Strategy development underway

Key Activities planned

- Business Case Development**
- Project Development**
 - Appoint project manager Q3
 - Funding agreements in development Q3
- Bay Technology Centre**
 - Construction due for completion December 2021
- SWITCH**
 - Commence D&B Process
 - Agree lease documentation
- Advanced Manufacturing Production Facility**
 - Preparing procurement documentation for operator
- Property Development Fund**
 - Launch PDF – Q4
- Hydrogen Stimulus Project**
 - Procurement of equipment – Q4
- Air Quality Monitoring Project**
 - Data collection ongoing
 - Appointment of Data Collection Officer – Q4

<p>Low Emission Vehicle Charging Infrastructure</p> <ul style="list-style-type: none"> Progress Strategy development

Outputs	
Technology Centre	Construction of an energy positive hybrid commercial building (2500 m2)
SWITCH	Specialised open access facility created to enhance applied research for steel & metals industry (4000 m2) Provision of specialised equipment to enhance research for steel & metals industry
Hydrogen Stimulus Project	Increase the capacity for hydrogen production at the Hydrogen Centre at Baglan Energy Park
Air Quality Monitoring Project	Procurement & installation of 70 sensors in and around the Port Talbot Air Quality Management Area (AQMA)
LEV Charging Infrastructure	Regional strategy for LEV charging
Advanced Manufacturing Production Facility	Specialist hybrid facility providing a range of industrial / production units with pilot line and office space. (4000 m2) Provision of open access specialist equipment advised by industry with academia input
Property Development Fund	Property Development Fund targeted on the Port Talbot Waterfront Enterprise Zone (expected premises created 6000 m2)

Project Title	SBCD Campuses Project	Programme / Project Lead	Tony Harris
Local Authority Lead	City and County of Swansea		
Project Delivery Lead	Swansea University	Reporting Period	Q2
SRO	Keith Lloyd		

Budget	
Total Budget	£49.41m
City Deal	£15.00m
Public	£11.39m
Private	£23.02m
Description	

The project harnesses unique capabilities and the thriving life science ecosystem in the Swansea Bay City Region to establish an international centre for innovation in life science, wellbeing and sport, supporting preventative interventions in healthcare and medicine and driving the growth of a globally significant Sports Tech industry. The project will deliver R&D, trials and testing facilities, enabling co-location of research and industry alongside clinical infrastructure and investment opportunities. An emphasis on digital and data-driven innovation at the intersection of life sciences, health, wellbeing and sport is a key differentiator for this project within the South Wales health and life sciences sector.

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						<p>OBC has progressed via all partner approval stages including Joint committee and is now awaiting approval from UK and Welsh Governments.</p> <p>Project resource is continuously under review, Project Manager appointed in August and Board membership is currently under review to align with the delivery stages and the projects natural evolution.</p> <p>Stakeholder engagement continues to identify user requirements within both the capitol and operational phases of the project.</p>

Key achievements
<ul style="list-style-type: none"> OBC approved by all partner governance groups, Joint committee and currently with Welsh and UK Governments awaiting final approval. Gateway review completed and returned with an Amber green rating and 11 recommendations. All Gateway review recommendations have been addressed, 7 currently completed and 4 ongoing actions. Continued stakeholder engagement Project manager appointed on initial 12-month contract. Project controls set up and initiated
Key Activities planned
<ul style="list-style-type: none"> Business Case awaiting approval by UK and Welsh Government. Project operational requirements identified, and plan developed. Private sector engagement discussions continue, including engagement with Industry Wales and Department of International Trade. Work continued with branding exercise with completion date set for Nov 21 Revived appointment of project board members based around delivery phases and designated user groups.

Project Title	Skills and Talent	Programme / Project Lead	Jane Lewis
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	South West Wales Regional & Skills Partnership	Reporting Period	Q3
SRO	Barry Liles		

Budget

Total Budget	£30m
City Deal	£10m
Public	£16m
Private	£4m

Description

To develop a sustainable pipeline of regional talent to benefit from the high-value jobs City Deal projects will generate in growth sectors for the region. This includes the potential to develop skills through courses and training and apprenticeship opportunities aligned to City Deal projects and regional priorities, as well as a partnership approach involving schools, universities, businesses and training providers across the region to identify need and resolve skills development gaps.

Scorecard

Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						Delay in implementing the Skills and Talent programme could impact on the delivery of the skills required by the approved projects. This could lead to projects implementing their own skills plans, which could affect the Skills and Talent initiative, while creating duplication. The project will also not be fully staffed until it has been approved, which is currently a resource challenge.

Key achievements

Business Case Development

- Business Case has gained Ministerial Approval by both UK and Welsh Government

Key Activities planned

- Preparation of Skills Barometer
- Appoint the remainder of the Skills Team
- Establish the Skills Solution Group first meeting in November
- Second Gateway Review Jan/Feb 2022

Outputs

- Create 14,000 individuals with increased level of skills within 10 years
- Create at least 3000 new apprenticeship opportunities, to include level 3 to Degree apprenticeships.
- Create Centre of Excellence for specific sectors.
- Create a clear career pathway through school, FE, HE and apprenticeship and into the world of work.
- Deliver pilot programmes of new courses and training opportunities to upskill existing workforce in new areas to meet the needs of the City Deal projects.

Project Title	Swansea City & Waterfront Digital District	Programme / Project Lead	Huw Mowbray
Local Authority Lead	Swansea Council		
Project Delivery Lead	Swansea Council	Reporting Period	Q1
SRO	Martin Nicholls		

Budget	
Total Budget	£175.35m
City Deal	£50m
Public	£85.38m
Private	£39.97m

Description
<ul style="list-style-type: none"> To boost Swansea city centre’s economic well-being at the heart of the City Region’s economy, while retaining local tech, digital and entrepreneurial talent. This project includes: A digitally enabled indoor arena in the city centre for concerts, exhibitions, conferences and other events A ‘digital village’ development in the city centre to accommodate the city’s growing tech and digital business sector Innovation Matrix development at the University of Wales Trinity Saint David’s new Swansea waterfront campus to enable start-up company support and growth

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						Funding agreement discussions are on-going between Swansea Council & UWTSO about the delivery of the Innovation Precinct element of the project. The impact of Covid-19 on delivery timeframes, construction costs and tenancy interest in 71/72 The Kingsway (Digital Village). UWSTD change request has been approved. All projects: Covid 19 could impact on outputs on the project which is being continually monitored.

Key achievements in Q4
<p>Business Case & Project Development</p> <ul style="list-style-type: none"> Arena cladding and install of LEDs complete. Arena internal finishers and M & E equipment install commenced. Tickets have gone on sale for the Arena. Coastal Parkland hard and soft landscaping commenced. 71/72 Kingsway - Contractor appointed and start date being agreed.

Key Activities planned Q1
<p>Arena</p> <ul style="list-style-type: none"> Practical completion by end of 2021 Agree terms and conclude the agreement with commercial tenants. Continue to explore Hotel delivery options. <p>71/72 Kingsway</p> <ul style="list-style-type: none"> The Business case to be updated to reflect the 71-72 moving to FBC. Construction to commence Q4 Further detailed letting/operator discussions continue for 71/72 The Kingsway <p>Innovation Matrix</p> <ul style="list-style-type: none"> Professional team has been appointed and planning application is being progressed.

Outputs

Physical delivery of arena (circa 80,000 square feet with a 3,500-capacity), along with digital square is on track.
Cabinet approved funding for 71/72 The Kingsway, which will comprise circa 100,000 square feet of office space.
Discussions on-going with UWTSD about their element of the project (Innovation Matrix).
Caveat: Covid 19 could have an impact on jobs and GVA.

ANNEX 1

<i>RAG Status</i>	
R	<p><i>Major problems identified which mean the programme / project is unlikely to deliver the agreed scope to the required standard on time or on budget, or to deliver the expected benefits.</i></p> <p><i>Remedial plans are not proving effective.</i></p> <p>Escalate to programme / project sponsor for support to resolve.</p>
A	<p><i>Some problems identified which may put the programme / project's scope, time, cost, and/or benefits at risk. Remedial plans are in place and are being monitored to ensure that risk is mitigated.</i></p> <p>Highlight to programme / project sponsor for visibility and awareness.</p>
G	<p><i>Programme / Project is proceeding according to plan. Risks/issues are being managed within the programme / project.</i></p> <p>No need to escalate to next level.</p>